

## Creative Design

SAMPLE REPORT - January 2022

Prepared 2 March 2022

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## Highlights

## 1. General Overview

The business maintains a steady pace each month.

## 2. Particular Highlight

To address staff efficiency and output quality concerns, management have invested in new design software. Maximising ROI is crucial to maintain competitive in your market.

## 3. Revenue

The Revenue for Jan 2022 was $\$ 94,989$, compared to $\$ 94,255$ last month. This represents an increase of $\$ 734$, or $0.78 \%$. - Steady as expected

## 4. Gross Profit

The Gross Profit for Jan 2022 was $\$ 56,588$, compared to $\$ 58,308$ last month. This represents a decrease of $\$ 1,720$, or $2.95 \%$. This isn't to be taken for granted - demand is expected to decrease throughout Q4.

## 5. Profit

The Net Profit for the year to date is $\$ 87,952$, compared to $\$ 123,179$ in the Budget. This represents an increase of $\$ 35,227$, or $28.6 \%$. Predicted overheads were factored into the original budget for Q3 that did not occur.
6. Bank

The Bank for Jan 2022 was $\$ 561,280$, compared to $\$ 553,412$ last month. This represents an increase of $\$ 7,868$, or $1.42 \%$. Well done on maintaining a solid cash position throughout Q3. The current cash position is enough to cover direct and overhead expenses until demand picks up again.

## Observations

## 1. Market Conditions

The market has improved this past quarter - and remained stable. The focus is on recovery from the slow demand and solidifying our position.

## 2. Projections

New software will increase staff efficiency and quality of output. Therefore, it's imperative you start discussing sales and marketing strategies to increase demand and therefore, contracts to assign staff to.

## 3. CAPEX

CAPEX freeze still in effect, main focus on creditor reduction.

## Recommendations for Action

## 1. Revenue

Revenue is maintaining vs budget. It's recommended the sales team focus on closing any warm contracts to keep revenue above budget.

## 2. Profit

Profits maintain a lead on budget. To maintain increased profit margins, it's crucial that staff engagement in migrating to the new Creative Design Software is monitored. Managers please take responsibility for supporting staff and scheduling relevant training.

## 3. People

New sales manager expected to fill current gap in team. Expected efficiencies minimise the need for any new staff.

## 4. Strategic

Franchise discussions are underway. To maximise franchise sale price - it's recommended that new processes are cemented and efficiency measured before launching franchisee opportunity.

## 5. Systems

Training and engagement is vital to maximising ROI on new software investment. It's recommended that management staff take responsibility of ensuring all staff complete relevant training and succesfully migrate existing client base to the new software by next quarter.

## Strategy

Assignee: Peter

## Sales

Assignee: Chris


## Due: Jan 22

- 2022 strategy based on feedback from board
- Finalise and publish the draft strategy
- Share draft strategy with board


## Due: Apr 22

- Sales analysis - Q4
- Hire new sales manager ready for Q1 2022


## Marketing

Assignee: Stewart

## 70\%

## Finance

Assignee: Louis

Due: Feb 22

- 2022 Forecast
- Creditor reduction proposal
- Finalise new entertainment and expenditure policies
- Meet with tax office case manager

|  | YTD <br> Actual | Actual vs Last Year |  | Jan 22 Plus Last 3 Months |  |  |  | Forward Projection Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Last Year | Variance \% | Jan 22 | Dec 21 | Nov 21 | Oct 21 | YTD | Budget | Total 21/22 |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Product Revenue | 109,221 | 132,296 | -17.4\% | 10,813 | 10,959 | 10,474 | 10,755 | 109,221 | 18,879 | 128,100 |
| Project Revenue | 892,638 | 906,884 | -1.6\% | 80,657 | 80,203 | 98,144 | 95,602 | 892,638 | 158,503 | 1,051,141 |
| Support Revenue | 37,763 | 39,877 | -5.3\% | 3,519 | 3,093 | 3,795 | 3,945 | 37,763 | 6,314 | 44,077 |
| Total Revenue | 1,039,622 | 1,079,057 | -3.7\% | 94,989 | 94,255 | 112,413 | 110,302 | 1,039,622 | 183,696 | 1,223,318 |
| Cost of Sales | 368,903 | 367,367 | 0.4\% | 38,401 | 35,947 | 38,168 | 37,085 | 368,903 | 85,468 | 454,371 |
| Gross Profit | 670,719 | 711,690 | -5.8\% | 56,588 | 58,308 | 74,245 | 73,217 | 670,719 | 98,228 | 768,947 |
| GP\% | 64.5\% | 66.0\% | -1.4\% | 59.6\% | 61.9\% | 66.0\% | 66.4\% | 64.5\% | 53.5\% | 62.9\% |
| OPEX |  |  |  |  |  |  |  |  |  |  |
| Depreciation | 10,370 | 10,370 | 0.0\% | 1,037 | 1,037 | 1,037 | 1,037 | 10,370 | 2,156 | 12,526 |
| Financial |  |  |  |  |  |  |  |  |  |  |
| Accounting Fees | 4,200 | 4,200 | 0.0\% | 420 | 420 | 420 | 420 | 4,200 | 874 | 5,074 |
| Bank Fees | 2,111 | 1,910 | 10.5\% | 191 | 191 | 191 | 191 | 2,111 | 398 | 2,509 |
| Interest Expense | 990 | 990 | 0.0\% | 99 | 99 | 99 | 99 | 990 | 206 | 1,196 |
| Total Financial | 7,301 | 7,100 | 2.8\% | 710 | 710 | 710 | 710 | 7,301 | 1,478 | 8,779 |
| Operations |  |  |  |  |  |  |  |  |  |  |
| Rent Expense | 95,650 | 95,650 | 0.0\% | 9,565 | 9,565 | 9,565 | 9,565 | 95,650 | 19,896 | 115,546 |
| Total Operations | 95,650 | 95,650 | 0.0\% | 9,565 | 9,565 | 9,565 | 9,565 | 95,650 | 19,896 | 115,546 |
| Entertainment | 4,020 | 4,020 | 0.0\% | 402 | 402 | 402 | 402 | 4,020 | 836 | 4,856 |
| Staff Training | 1,080 | 1,080 | 0.0\% | 108 | 108 | 108 | 108 | 1,080 | 224 | 1,304 |
| National Travel | 2,490 | 2,490 | 0.0\% | 249 | 249 | 249 | 249 | 2,490 | 518 | 3,008 |
| Wages | 436,410 | 436,410 | 0.0\% | 43,641 | 43,641 | 43,641 | 43,641 | 436,410 | 90,774 | 527,184 |
| Total OPEX | 557,321 | 557,120 | 0.0\% | 55,712 | 55,712 | 55,712 | 55,712 | 557,321 | 115,882 | 673,203 |
| NOP\% | 10.9\% | 14.3\% | -3.4\% | 0.9\% | 2.8\% | 16.5\% | 15.9\% | 10.9\% | -9.6\% | 7.8\% |
| Net Profit | 87,952 | 123,802 | -29.0\% | 754 | 1,579 | 13,344 | 12,604 | 87,952 | -17,654 | 70,298 |

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TOP REVENUE CONTRIBUTORS - Australia


COST OF SALES - By Region


TOP REVENUE CONTRIBUTORS - New Zealand

Support Revenue $\$ 18,556$


Project Revenue \$459,330 - -

Support Revenue $\$ 18,206 \square \quad$ Product Revenue $\$ 51,845$


Project Revenue \$433,307 -

|  |  | Actual vs Last Year to Date |  |  | Last 3 Months |  |  | Monitors |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As at Jan 22 | Last Year | Variance | Variance \% | Dec 21 | Nov 21 | Oct 21 | CAPEX Monitor | YTD |
| Cash on Hand |  |  |  |  |  |  |  | Motor Vehicle | -100 |
| Business Current Account | 488,597 | 208,183 | 280,414 | 134.7\% | 480,729 | 454,534 | 429,521 | Total CAPEX | -100 |
| Business Savings Account | 61,583 | 110,000 | -48,417 | -44.0\% | 61,583 | 61,583 | 61,583 | Debt Monitor | As at Jan 22 |
| Paypal Account | 10,000 | 10,000 | 0 | 0.0\% | 10,000 | 10,000 | 10,000 | Taxes | 305,369 |
| Tax Account | 1,100 | 400 | 700 | 175.0\% | 1,100 | 1,100 | 1,100 | Term Loans | 78,610 |
| Total Cash on Hand | 561,280 | 328,583 | 232,697 | 70.8\% | 553,412 | 527,217 | 502,204 | Accounts Payable | 56,243 |
| Receivables | 125,560 | 147,480 | -21,920 | -14.9\% | 124,517 | 145,399 | 142,971 | Other | 4,701 |
| Total Current Assets | 686,844 | 457,670 | 229,174 | 50.1\% | 677,935 | 672,621 | 645,180 | Total Debt | 444,923 |
| Fixed Assets | 476,081 | 476,181 | -100 | 0.0\% | 476,081 | 476,081 | 476,081 |  |  |
| Accumulated Depreciation | -188,743 | -176,299 | -12,444 | -7.1\% | -187,706 | -186,669 | -185,632 |  |  |
| Total Assets | 974,182 | 757,552 | 216,630 | 28.6\% | 966,310 | 962,033 | 935,629 |  |  |
| Payables | 48,862 | 47,019 | 1,843 | 3.9\% | 46,040 | 48,594 | 47,349 |  |  |
| Other Current Liabilities | 317,451 | 187,465 | 129,986 | 69.3\% | 310,255 | 302,103 | 287,388 |  |  |
| Non-Current Liabilities | 78,610 | 78,410 | 200 | 0.3\% | 81,510 | 84,410 | 87,310 |  |  |
| Total Liabilities | 444,923 | 312,894 | 132,029 | 42.2\% | 437,805 | 435,107 | 422,047 |  |  |
| Net Assets | 529,259 | 444,658 | 84,601 | 19.0\% | 528,505 | 526,926 | 513,582 |  |  |
| BALANCE SHEET COMPONENTS | E | UITY TREND |  |  |  |  | QUIDITY M | ONITOR |  |

BALANCE SHEET COMPONENTS
EQUITY TREND
LIQUIDITY MONITOR


325 Dollars (000)

|  | Current Financial Year |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Apr 21 | May 21 | Jun 21 | Jul 21 | Aug 21 | Sep 21 | Oct 21 | Nov 21 | Dec 21 | Jan 22 | Feb 22 | Mar 22 |
| Operating profit / (loss) | 14,049 | 9,258 | 5,098 | 6,689 | 20,410 | 18,978 | 17,604 | 18,632 | 2,695 | 975 | 0 | 0 |
| Depreciation \& amortisation | 1,037 | 1,037 | 1,037 | 1,037 | 1,037 | 1,037 | 1,037 | 1,037 | 1,037 | 1,037 | 0 | 0 |
| EBITDA | 15,086 | 10,295 | 6,135 | 7,726 | 21,447 | 20,015 | 18,641 | 19,669 | 3,732 | 2,012 | 0 | 0 |
| (Increase)/decrease in trade debtors | -26,246 | 8,891 | 9,803 | -8,263 | -15,049 | 542 | 2,226 | -2,428 | 20,882 | -1,043 | 0 | 0 |
| Increase/(decrease) in trade creditors | 46,037 | -4,763 | -4,787 | 6,432 | -730 | 1,104 | -645 | 1,245 | -2,554 | 2,822 | 0 | 0 |
| Increase/(decrease) in GST | 8,688 | 8,149 | 7,495 | 7,734 | 9,792 | 9,577 | 9,370 | 9,526 | 7,134 | 6,903 | 0 | 0 |
| Cash generated from operations | 43,565 | 22,572 | 18,646 | 13,629 | 15,460 | 31,238 | 29,592 | 28,012 | 29,194 | 10,694 | 0 | 0 |
| Income tax paid | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | -1 | 0 | 0 |
| Other revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 172 | 0 | 0 |
| Interest paid | -99 | -99 | -99 | -99 | -99 | -99 | -99 | -99 | -99 | -99 | 0 | 0 |
| Net cash from operations | 43,466 | 22,473 | 18,548 | 13,530 | 15,361 | 31,139 | 29,493 | 27,913 | 29,096 | 10,766 | 0 | 0 |
| Net cash from investing activities | 0 | 101 | 0 | 0 | -1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Cash inflow/(outflow) from borrowings | -2,900 | 32,100 | -2,900 | -2,900 | -2,900 | -2,900 | -2,900 | -2,900 | -2,900 | -2,900 | 0 | 0 |
| Changes in equity | 0 | -100 | 0 | -1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net cash from financing activities | -2,900 | 32,000 | -2,900 | -3,900 | -2,900 | -2,900 | -2,900 | -2,900 | -2,900 | -2,900 | 0 | 0 |
| Change in cash \& cash equivalents | 40,566 | 54,574 | 15,648 | 9,630 | 12,460 | 28,239 | 26,594 | 25,013 | 26,196 | 7,866 | 0 | 0 |
| Opening cash \& cash equivalents | 314,499 | 355,063 | 409,636 | 425,282 | 434,911 | 447,372 | 475,611 | 502,204 | 527,217 | 553,412 | 0 | 0 |
| Closing cash \& cash equivalents | 355,063 | 409,636 | 425,282 | 434,911 | 447,372 | 475,611 | 502,204 | 527,217 | 553,412 | 561,280 | 0 | 0 |

## CASH MOVEMENTS SUMMARY




## TARGET SCORE CARD



| Actual vs Target |  |  |
| :--- | ---: | ---: |
|  | Actual | Target |
| Profit | 113,398 | 162,500 |
| GP \% | $64.5 \%$ | $70.0 \%$ |
| Revenue | $1,039,622$ | $1,300,000$ |
| Net Operating Profit \% | $10.9 \%$ | $12.5 \%$ |
| Cash | 561,280 | 650,000 |
| Website Visits | 9,514 | 11,000 |



## MONTHLY UNIQUE VISITS

NEW vs RETURNING VISITS - This Month


UNIQUE VISITS BY COUNTRY - This Month

Australia 268
Canada 49
India 57
Indonesia 526
New Zealand 160
Other 259
Philippines 29
Singapore 13
South Africa 58
United Kingdom 218
United States 289
Other 2

TIME ON SITE - Last 18 Months

### 4.5 Minutes <br> 

1.8
0.9

0
JAN 19 JUL 19 JAN 20 JUL 20 JAN 21 JUL 21 JAN 22

ORIGINATING SOURCE (Top 5) - This Month




[^0]:    The figures above have been compiled from information provided to us. The compilation of figures has not involved the verification of the information.

